# smartsheet ENGAGE /

#### **How Smartsheet Uses Smartsheet: Sales**



**Glenn Clark** Director, Sales Enablement



Kelly Welch RVP, Commercial Sales West

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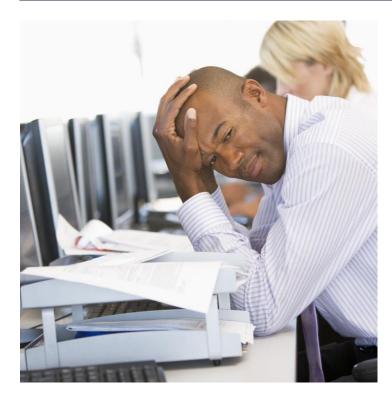


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How Smartsheet Uses Smartsheet: Sales New Hire Onboarding



### **ONBOARDING EXPERIENCE - PRE-SMARTSHEET**



Learning management systems

**Cumbersome reporting** 

Time consuming content updates

Challenging curriculum construction



### CREATING THE "RIGHT" EXPERIENCE

Speed to deployment

**One environment** 

Single dashboard

Intuitive

**Real-time updates** 



### **ONBOARDING WALK-THROUGH**



Des Smartchert Unternate with other Hals/opps? - 00000

What a Sheet, Sight, or Report is.

# **BUT THERE WAS AN ISSUE...**

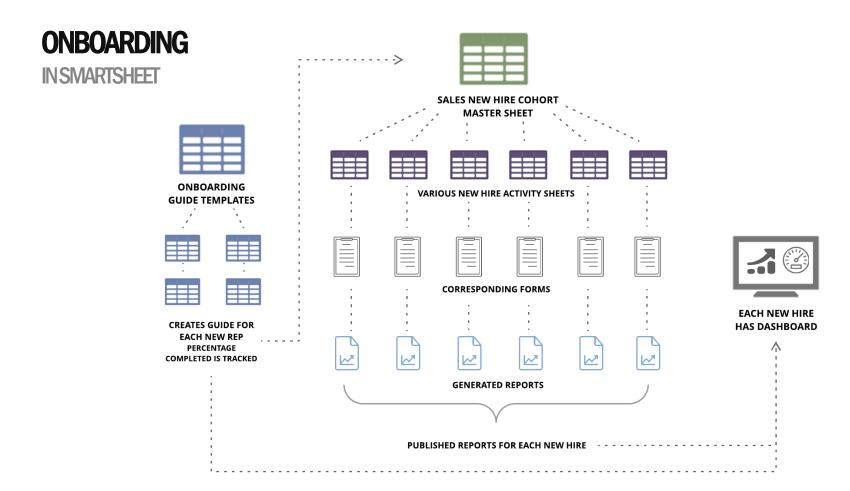
(B) How to start a new project 0000000

(9) thou to share sheets with others. OCCOO COOCC

10) How to set up their personal profile.

1) How to edit Column Properties.







### OKAY, BUT HOW BAD COULD IT REALLY BE?





## **THAT BAD!**

#### **1 MAN HOUR**

- Per rep environment
- Highly manual
- Complex

#### **100+ SALESPEOPLE**

- New hires onboarded last year
- Human error
- No repeatable structure
- Inability to globally update

#### **100+ HOURS**

- Less training delivery
- Less content creation
- Less time for projects





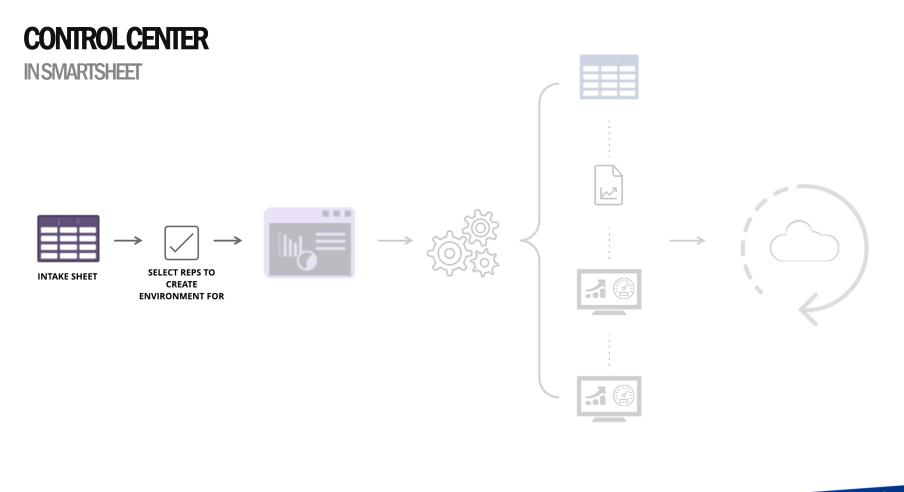
# ENTER CONTROL CENTER...



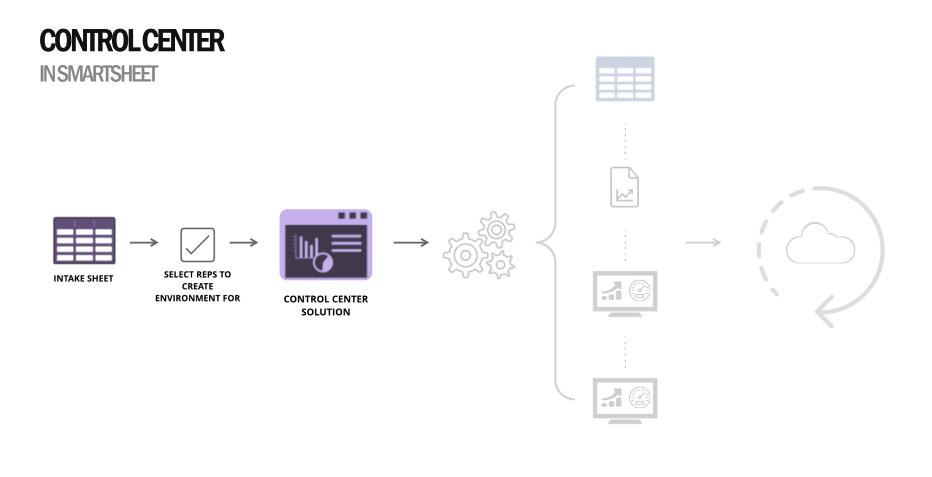
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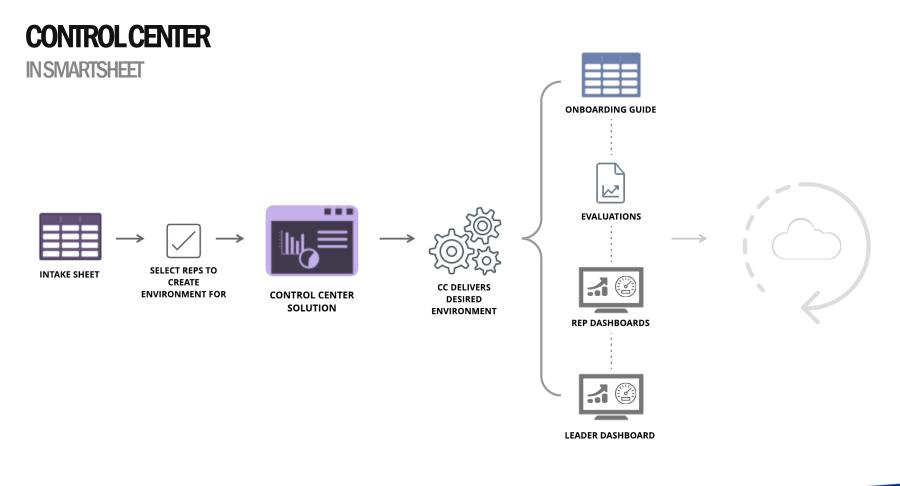
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le Alerts	& Action	ns Forms																-22	Sha
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0	<b>-</b> i	New Hire	Year	Name	Manager	Mentor	Trainer	Month 0 Quota	Attended Challen Training	Onboardi Guide % Complete	Quiz Week 1	Quiz Week 2	Quiz Week 3	Quiz Week 4	Quiz Week 5	COE	LinkedIn Profile Review	90-Day Expect Submitted	
1	<b>a</b>	Template rows																	
3		+ 0	2017																
6		- 2018 Totals	114							79%	89%	91%	92%	93%	91%				
7		+ January 8, 2018	9							92%	86%	86%	87%	90%	88%				
17		- February 12, 2018	23							76%	92%	90%	92%	94%	92%				
18			2018	Jack Clayman	Kim Middlemiss	Kim Middlemiss	Gina Porcaro			86%	• 95%	100%	87%	80%	90%				
19			2018	Craig Dix	Carlos Garcia	<ul> <li>Hedro Lahdo</li> </ul>	Gina Porcaro			100%	95%	80%	81%	90%	90%	4			
20			2018	Drew Hoffman	Kevin Ahern	Kevin Ahern	Gina Porcaro			100%	90%	100%	100%	100%	100%	4			
21			2018	Mark Shurman	Carlos Garcia	<ul> <li>Paul Barrett</li> </ul>	Gina Porcaro			100%	4 95%	86%	93%	100%	90%	4			
22 💌 🕛			2018	Carlos Garcia	Garret Moniz	<ul> <li>Brett Rickley</li> </ul>	Gina Porcaro			28%	80%	80%				4			
23			2018	Brad Marsh	<ul> <li>Brahm Heyman</li> </ul>	<ul> <li>Brahm Heyman</li> </ul>	Gina Porcaro			100%	85%	93%	87%	100%	90%	•			
24			2018	Josh Keough	< Todd Doherty	Todd Doherty	Gina Porcaro			100%	100%	86%	100%	90%	90%	4			
25			2018	Kate Haynes	Kim Middlemiss	Kim Middlemiss	Gina Porcaro		~	100%	• 95%	100%	100%	100%	90%	4			
26			2018	Jigme Yama	<ul> <li>Sherry Jafri</li> </ul>	<ul> <li>Ryan Coffey</li> </ul>	Gina Porcaro		<ul> <li>Image: A start of the start of</li></ul>	51%	100%	93%	93%	100%	90%	4			
27			2018	Stephen Bouley	<ul> <li>Todd Doherty</li> </ul>	Todd Doherty	Gina Porcaro		~	92%	• 95%	86%	87%	81%	90%	4			
28			2018	Brendan Cahill	<ul> <li>Sherry Jafri</li> </ul>	Paul Nazzaro	Gina Porcaro			99%	100%	91%	87%	90%	90%	4			
29			2018	Michael Rybacki	<ul> <li>Todd Doherty</li> </ul>	<ul> <li>Todd Doherty</li> </ul>	Gina Porcaro			100%	• 90%	86%	87%	100%	100%	4			
30			2018	Chuck Marcouiller	Glenn Clark	<ul> <li>Gina Porcaro</li> </ul>	Gina Porcaro		<ul> <li>Image: A start of the start of</li></ul>	1%		•				4			
31			2018	Kayla Saliba	<ul> <li>Sherry Jafri</li> </ul>	Josh Sena	Gina Porcaro			100%	• 95%	100%	93%	81%	90%	4			
32			2018	Grant Hetherington	<ul> <li>Steve Timmerman</li> </ul>	<ul> <li>Steve Timmerman</li> </ul>	Gina Porcaro			100%	• 85%	80%	87%	100%	100%	4			
33			2018	Scott Haley	Kelly Murphy	<ul> <li>Kelly Murphy</li> </ul>	Gina Porcaro		~	100%	• 85%	93%	100%	90%	90%	4			
34			2018	Scott Raymond	Kelly Murphy	<ul> <li>Kelly Murphy</li> </ul>	Gina Porcaro			100%	• 85%	100%	93%	100%	90%	4			
35			2018	Mugo Njuguna	Todd Doherty	<ul> <li>Todd Doherty</li> </ul>	Gina Porcaro			100%	100%	93%	100%	100%	100%	4			
36			2018	Tom Mayo	Michael Rybacki	<ul> <li>Michael Rybacki</li> </ul>	Gina Porcaro			100%	100%	91%	87%	100%	90%	•			
37			2018	Hak Morris	<ul> <li>Todd Doherty</li> </ul>	<ul> <li>Todd Doherty</li> </ul>	Gina Porcaro			100%	• 80%	86%	87%	100%	90%	4			
9.0			2018	Ion McInerny	Keith Binder	Keith Binder	Gina Porcaro			0%									

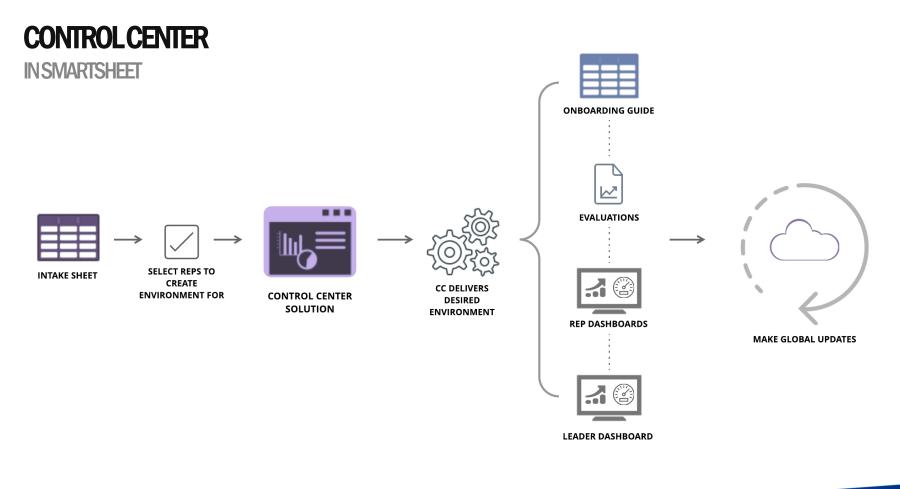




≡ smartsheet		Control Center			🛛 Help 🚯
Select Blueprint Select the blueprint that you want to use				Preview	
				O Select Blueprint	
CDM + NBR	+ NAS +	SDR +		<ul> <li>Required Templates (0)</li> </ul>	
Manage sales training materials for Manage CDMs. NBRs.	e sales training materials for Manage sales training materials for NAS.	Manage training materials for SDRs.		None Selected	
	10101			○ ▶ Optional Templates (0)	
				○ ▶ Profile Data	
				O Sharing	
SSR + SAE Manage sales training materials for Manage	+ SE + e training materials for SAEs. Manage sales training materials for				
SSRs.	SEs.				
			⊘ Cancel Next >		
			Next >		







### WHAT WE'VE GAINED

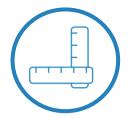
#### **AUTOMATION**

- 1 minute to create
- No data entry errors



#### **SCALE**

- Real-time updates
- Custom to role



#### CONSISTENT STRUCTURE

- Same per new hire
- Complete environment



#### OPTIMIZED MANAGEMENT

- Single source of truth
- Integrates multiple sources





# smartsheet ENGAGE / Q&A

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How Smartsheet Uses Smartsheet: Forecasting and Deal Reviews



### WE'LL EXPLORE

#### **FORECASTING PROCESS**

- Traditional forecasting experience
- Forecasting in Smartsheet

#### **DEAL REVIEWS**

- Approach for strategic opportunities
- Deal Review process in Smartsheet





### **INDIVIDUAL FORECAST SHEETS**

	А	В	С	D	E	F	G	Н	l. I	J
1	AE Name									
2										
3		Month Forecast	Month Upside	Quarter Forecast	Quarter Upside					
4	New									
5	Upsell									
6	Total	\$0	\$0	\$0	\$0					
7										
8	Month	Pipeline	Quarter	r Pipeline		https://na2.salesforce.com/00O40000003evhs				
9	Total Deals		Total Deals			Use this link to review your pipeline (filter for month/quarter as needed).				
10	Calculated MRR		Calculated MRR			Calculated MRR is the 'probable' MRR filed. Lower right hand corner.				
11	Total MRR		Total MRR							
12										
13			Key Deals (\$1k)							
14	Company	Close Month	MRR	С/ВС	New/Upsell					
15	Company 1	Feb	\$1,500	С	New					
16	Company 2	Mar	\$2,500	BC	Upsell					
17	Company 3	Mar	\$1,000	С	Upsell					
18										
19										
20										
21										
22										

### FORECAST CONSOLIDATION FOLDER

Name	Date modified	Туре	Size
慮 Alex Forecast Sheet - Q4	12/10/2013 3:52 PM	Microsoft Excel 97	39 KB
Drew Forecast Sheet - Q4	12/10/2013 3:52 PM	Microsoft Excel 97	22 KB
EAE_Top_10_Accounts_(10 19 12) v2	12/10/2013 3:52 PM	Microsoft Excel W	36 KB
Jennifer Forecast Sheet - Q4	12/10/2013 3:52 PM	Microsoft Excel 97	23 KB
🐻 Key Deals - Q4	12/10/2013 3:52 PM	Microsoft Excel W	149 KB
慮 Marie Forecast Sheet - Q4	12/10/2013 3:52 PM	Microsoft Excel 97	23 KB
🚮 Matt A. Forecast Sheet - Q4	12/10/2013 3:52 PM	Microsoft Excel 97	22 KB
Matt D. Sheet - Q4 - MD	12/10/2013 3:52 PM	Microsoft Excel 97	22 KB
Mauricio Forecast Sheet - Q4	12/10/2013 3:52 PM	Microsoft Excel 97	22 KB
Michael Forecast Sheet - Q4	12/10/2013 3:52 PM	Microsoft Excel 97	22 KB
Nick Forecast Sheet - Q4	12/10/2013 3:52 PM	Microsoft Excel 97	22 KB
Phil Forecast Sheet - Q4	12/10/2013 3:52 PM	Microsoft Excel 97	22 KB
慮 Sub 2k pipeline	12/10/2013 3:52 PM	Microsoft Excel 97	275 KB
慮 Vivian Forecast Sheet - Q4	12/10/2013 3:52 PM	Microsoft Excel 97	28 KB

### **CONSOLIDATED MASTER FORECAST**

A	В	C	D	E	F	G	H	1	J	K
Name	Quarter Forecast	Quarter Upside	Quarter Quota	Manager Forecast	Manager High	Key Deals	C9	Won	Funnel	Coverag
Rep1	\$6,000	\$8,000	\$9,000	\$5,000	\$9,000		\$3,974	\$1,120	\$8,069	1
Rep2	\$5,600	\$8,000	\$9,000	\$5,000	\$9,000	Company1 @ \$1.2k BC, Company2 @ \$1	\$5,328	\$780	\$13,487	1
Rep3	\$18,000	\$27,000	\$15,500	\$18,000	\$25,000	Company1 @ \$3k BC, Company2 @ \$12.	\$10,159	\$528	\$40,578	2
Rep4	\$12,100	\$16,500	\$9,000	\$12,000	\$16,000	Company1 @ \$4k C, Company2 @ \$2.2k	\$9,806	\$2,001	\$18,368	2
Rep5	\$17,500	\$22,500	\$15,500	\$17,500	\$20,000	Company1 @ \$3k BC, Company2 @ \$12.	\$15,688	\$1,348	\$34,589	2
Rep6	\$6,000	\$8,000	\$9,000	\$5,000	\$9,000		\$4,722	\$1,255	\$9,263	1
Rep7	\$6,500	\$7,500	\$6,600	\$5,000	\$7,500		\$1,712	\$758	\$6,588	1
Rep8	\$6,000	\$7,500	\$9,000	\$800	\$2,000	Company1 @ \$1.2k BC, Company2 @ \$1	\$1,370	\$514	\$4,907	(
Rep9	\$18,000	\$36,000	\$13,500	\$14,000	\$18,000	Company1 @ \$3k BC, Company2 @ \$12.	\$20,986	\$1,463	\$45,365	3
1 Rep10	\$16,750	\$20,400	\$15,500	\$16,000	\$20,000	Company1 @ \$4k C, Company2 @ \$2.2k	\$18,625	\$2,123	\$31,174	2
2 Rep11	\$13,500	\$15,000	\$13,500	\$14,000	\$15,000	Company1 @ \$1.2k BC, Company2 @ \$1	\$11,178	\$1,322	\$20,729	1
3 NH1			\$0				\$0	\$0	\$0	(
4 NH2			\$0				\$0	\$0	\$0	(
5 Team Totals	\$125,950	\$176,400	\$125,100	\$112,300	\$150,500		\$103,548	\$13,211	\$233,115	2.
5										
7		\$	144,809		78%			9%	\$99,089	2.
B Forecast	\$112,300									
9 Booked	\$13,211									
) Remaining	\$99,089					\$158,620	8%			400
1						\$131,598	11%			23
2 Qualify	\$21,087	137	\$2,109						\$22,460	33
3 Discover	\$10,555	34	\$2,111							
4 Present Solution	\$9,845	31	\$4,922			24				
5 Deliver Proposal	\$9,173	28	\$6,421							
5 Negotiate	\$1,212	5	\$1,091							
7 Funnel	\$51,871	235	\$16,654							
2										
3										



### LEGACY FORECAST PROCESS AT SCALE



#### 6 HOURS/MGR

Per rep and per team files

- Highly manual
- Repeats (weekly/monthly)



#### 25+ TEAMS All needs to be aggregated

- Error-prone
- Administrative in nature



#### **150 MGR HOURS**

Per cycle! (week/month/quarter)

- Less time driving business
- Less time developing team



### FORECASTING - PRE-SMARTSHEET

### **NEEDS ANALYSIS**

Simplify monthly/quarterly setup

Single source of truth

Faster turnaround time for updates

Improve visibility on changes

Scale with fast growing organization



# FORECASTING IN SMARTSHEET



SIVE US

YOUR FEEDS

MOBILE FORMS

### FORECASTWORKFLOW

**IN SMARTSHEET** 



RE-SHARE SHEET



### **FORECAST SHEET**



### **SMARTSHEET FORECAST EXPERIENCE**

File Alerts & Actions Forms

22 Share

₫

=**∕**≂

	Name	Team	Role	QTD Delta	Product Forecast (90%)	Product Quota	Services Forecast (90%)	Services Quota
1	December 2017							
2	Rep	Team	Role	QTD Delta	Product Forecast	Product Quota	Services Forecast	Services Quota
	Abbie Andrews	Eric Roszkowski	CDM	\$99,244	\$43,600	\$40,000	\$6,000	\$6,000
4	Adrian Cendoya	Jonathan Tallariti	CDM	\$102,360	\$20,000	\$40,000	\$3,000	\$6,000
	Adrian Lyons	Justin Aebischer	CDM	\$62,261	\$18,000	\$20,000	\$4,000	\$3,000
	Akira Barrett	Zachary Batson	NBR	<b>\$</b> 65,578	\$33,381	\$32,500	\$7,000	\$7,000
7	Alex Bedford	Jonathan Tallariti	CDM	\$108,441	\$27,500	\$40,000	\$17,400	\$6,000
	Alex Gamoran	Jennifer Buhrmann	CDM	\$44,040	\$30,000	\$42,500	\$28,500	\$8,000
9	Bradley Marsh	Brahm Heyman	CDM	\$46,065	\$25,000	\$40,000	\$6,000	\$6,000
	Bruce Merrell	Kevin Ahern	CDM	\$22,500	\$7,500	\$7,500	\$1,000	\$1,000
1	Bryan Gilster	Justin Aebischer	CDM	\$49,188	\$12,000	\$17,500	\$2,000	\$3,000
2	Caleb Thompson	Justin Aebischer	CDM	\$58,602	\$25,000	\$32,500	\$4,000	\$4,000
	Cameron Tucker	Christine Allanson	CDM	\$72,409	\$40,000	\$32,500	\$25,000	\$4,000
4	Cathy Clark	Brahm Heyman	CDM	\$120,668	\$34,000	\$42,500	\$15,000	\$8,000
	Catrina Sheputis	Zachary Batson	NBR	\$74,926	\$35,700	\$32,500	\$17,400	\$7,000
	Chad Johnson	Steve Timmerman	CDM	\$74,004	\$33,450	\$40,000	\$17,400	\$6,000
7	Chris Gibbs	Justin Aebischer	CDM	\$81,672	\$20,000	\$30,000	\$2,000	\$4,000

### SMARTSHEET FORECAST EXPERIENCE

	Insert		
File Alerts & A		? ×	22 Share
8 🖶 🤊 🖻	Cut	Comments (2)	^
0 🗖	Cor	Row 92: Team Jennifer	Q
	Pas	Row 52. learn Jennifer	0
82	🖍 Edi	Add comment	 ≅
84	Del		0
85	<b>2↓</b> Sor	JB Jennifer Buhrmann September 24, 2018 8:15 AM	=1/2
86	🔒 Loc	Thanks Kelly! Yes, the pipeline coming into this month was really healthy and it helped boost our production. 8 out of my team's	
	Мо	top 10 opportunities are fully committed for the month and the other two are best case. Top 3 by size are as follows	Q
89	Cor	1) Company 1 @ \$43k w/Rebecca - out for signature and closing Tuesday of next week	
90	Vie	2) Company 2 @ \$25k w/Alex - executive sign-off complete but working through procurement process. Expected to route for	
91	0.044	signature by Wed. 3) Company 3 @ \$22.5k w/Michael - Signed but waiting for PO; PO expected tomorrow	
92	0 Atta	Add reply	
93	Cor		
95	🐥 Set	Kelly Welch September 23, 2018 2:23 PM	
96	⊠ Ser	Looking like a strong month for your team. Nice work! Can you touch on the top 3 opportunities you are driving with your team	
97	🖶 Prir	this month? Thanks!	
98	Ser Ser	Add reply	
99			
	Pro		•

- V -

### FORECASTING TODAY





IT Accommodates teams of any size



#### **OPERATIONS**

Supports any frequency necessary and across different types of teams



#### MARKETING

Schedule updates with conditional reminders



#### **PMO**

Contextual intelligence through use of Cell History and Dashboards



# DEAL REVIEWS IN SMARTSHEET



### DEAL REVIEWS AS PROJECT MANAGEMENT

### **Categories in Solution**

- Define interest (problem & Smartsheet alignment)
- Map evaluation team (requirements)
- Clarify decision team (funding)
- Understand purchasing process (contracting)
- Assess mutual risks
- Establish next steps



### **DEAL REVIEW COMPONENTS**

#### SFDC Opportunity Record

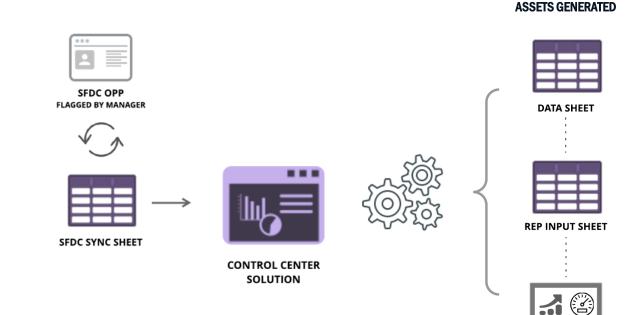
#### **Deal Review Sheet**

#### **Deal Review Dashboard**

#### **Rep Deal Review Dashboard**



### **DEAL REVIEW WORKFLOW** IN SMARTSHEET





DASHBOARD

### **DEAL REVIEW SOLUTION - SFDC**

test account - Enterprise - New USD (36,900.00)

#### + Show Feed

Gal

Products (Current MSRP) (4) | Quotes (0) | Sales Engineer Requests (0) | Scoping Requests (0) | Open Activities (0) | Activity History (0) | Contact Roles (0) | DocuSign Status (0) | Approval History (0) | Services (0) | Company Influence (0) | Opportunity Team (0) | Google Docs. Notes. & Attachments (0) | Content Deliveries (0) | Stage History (5) | Opportunity Field History (5+) | Files (0)

Opportunity Detail	Edit Edit Opportunity Send Docusign Send S	Team SDR Kick Back Or SOW Send Back to Sales	rder Management New	Use Case F	Request Sales Engineer	Scoping Request	Deal Wizard
Opportunity Owner	Kelly Welch [Change]			Stage	Differentiate		
Opportunity Record Type	New [Change]			Close Date	10/31/2018		
Opportunity Name	test account - Enterprise - New USD (36,900.00)			Forecast	Stretch		
Account Name	test account		AR	RR Variance	USD 36,900.00		
Description			Opportunity Recu	urring Total 🍘	USD 36,900.00		
Strategic Sales Process			Opportunity One	e-Time Total 🧉	USD 21,400.00		
Key Deals			Opportunity Subscriptio	on Discount 🍘	) USD 0.00		
Opportunity Review			Nev	w Plan ARR 🍘	) USD 36,900.00		
Order Management Assisted			Pre	evious ARR			
HIPAA			Previous Lie	icense ARR 🍘	) USD 0.00		
			Consolio	dation ARR	USD 0.00		

#### **v** Deal Management

SDR Notes 🥥		Legal Requirement	
Proactive, Reactive, Multithread 🍯		Security Requirement	
Interest 🥥	Seeking a lightweight and intuitive replacement for XYZ, which they found to be inflexible and not well implemented. Users are falling back to excel and email due to limitations of existing system. Need to be able to support growing demand from within the organization and headcount is not expected to increase going into next year. Need to get more efficient in their process and reduce some of the reporting overhead created by the manual solutions teams are using now in lieu of XYZ. This will be for the Enterprise Transformation Department (Enterprise Architecture, PMO, Change Management, and Training teams)	Pricing/Scope Agreement	



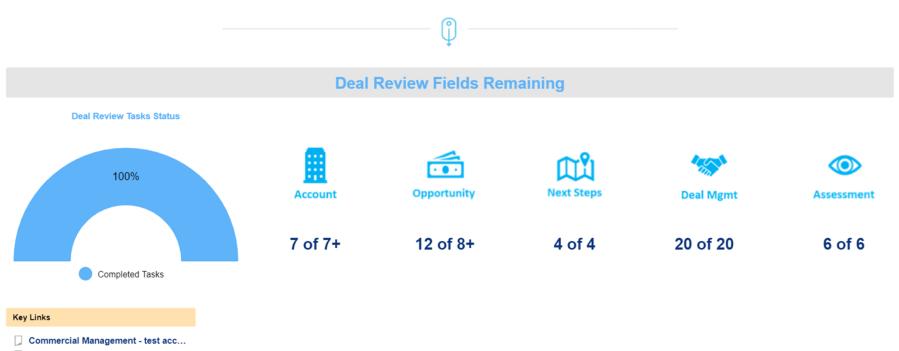
Customize Page | Printable View | Help for this Page 📀

### **DEAL REVIEW SOLUTION - CONTROL CENTER**

≡ smartsheet		Control Cen	iter	
Sharing Select people to share with				
Commercial Deal Review Solution Sharing				
Owner				
1 kelly.welch@smartsheet.com				
Admins				
1 andrew.bennett@smartsheet.com				
Editors (can share)				
1 rajiv.arunkundram@smartsheet.com 🗴				
Editors (cannot share)				
Viewers				
Template Sharing				
User or Group	Permission Templates			
		Ø Cancel	K Back	+ Create Project



### **DEAL REVIEW SOLUTION - ASSETS CREATED**



Commercial Management - test acc - DR ...

### DEAL REVIEW SOLUTION - REALTIME VISIBILITY

#### **Opportunity Metrics**



#### **Assessment Metrics**







# smartsheet ENGAGE / Q&A



# Don't forget to:

- Share your feedback in our survey in the ENGAGE app
- Visit the Innovation Center for hands-on learning, support, services, swag, and more

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	An and a set of the se	



# smartsheet