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Panel Discussion:
Smartsheet in Project Management



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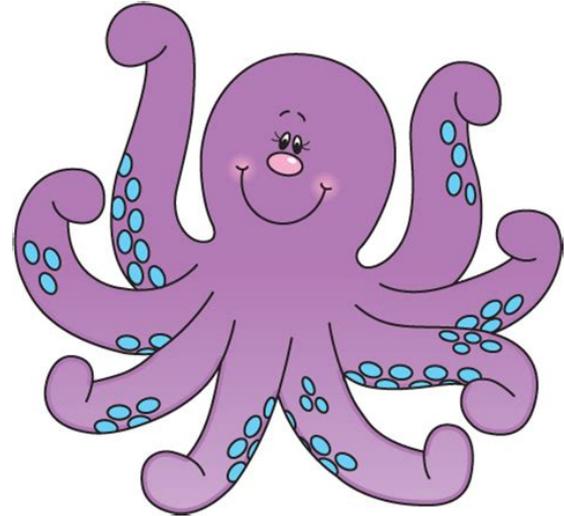
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Managing a PMO and vPMOs

- History of leading Project Managing Organizations within the public and private sectors
- The PMO serves as a single body with many moving parts
- Common themes regardless of the organization



PMO

Common Pitfalls & Best Practices

- **Clear accountability**
 - The PMO must work closely with those business leaders and the business leaders in turn must avoid circumventing the PMO and associated standards/methodology.
- **Agreement on the objectives of the PMO**
 - A PMOs can fail when they are set up without a clear set of objectives. They are set up as a solution, not a means to an end. “Improve project performance” is not a clear objective.
- **Well-defined policies, processes, and project workflows**
 - By sharing lessons learned as best practices for future projects, project managers can be more successful and the organization can achieve better results
- **Support from senior leadership**

Today's Panelists

Dawn Dozier

Carolina



Mame McCutchin

Ogilvy

Adam Olbur



KC Lakshminarasimham

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